

Annual Report 1976-77

1786 | Samuel Thatcher as Treasurer

By a receipt in favor of Col. ^{Step. Parker's Ord.} ~~Chas. Carter~~ ^{Committee}
Dated July 24. 1786. Drawn on the half of
Committee for building the ^{Posthouse}
By Ditto in favor of Michael Taylor, or
Sept. 15. 1786 - - -
By Ditto in favor of James, &
of this day - - -

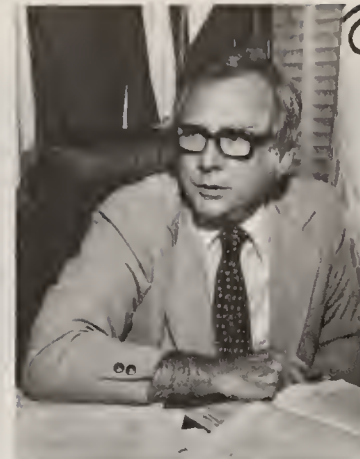
City of Cambridge, Massachusetts



CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139
Tel. 876-6800

EXECUTIVE DEPARTMENT
JAMES L. SULLIVAN
City Manager



To The Honorable City Council and Citizens and Taxpayers of Cambridge:

I am pleased to submit the attached annual report for the fiscal year commencing July 1, 1976 and ending June 30, 1977. Once again, we are able to report a solid record of achievement in providing expanded services at a reduced tax rate. As you will recall, the 1976-77 tax rate of \$179.50 was down \$.30 from the rate of the previous year and down \$5.80 from the \$185.30 figure of the year before that.

It is also gratifying to report that the real estate tax base used to calculate the tax rate for 1976-77 totaled \$280,177,300, up from the \$275,899,500 figure of the previous year, the first significant increase in many years.

In another favorable sign, the City was awarded a rating of "AA" by Moody's Investor Service for its \$6.2 million bond issue of October 1976. The City sold these bonds at a favorable 5.3 percent rate. The reader is urged to see the financial section of this report for further details on this and other finance-related matters.

During the year the City began significant improvements to its physical plant, notable, a new fire station in East Cambridge; a renovated, expanded high school; and the third phase of the sewer rehabilitation project.

Additional progress is noted in the marketing of the Kendall Square area, the keystone of our current economic development program.

The record of accomplishment outlined in this report resulted from a cooperative effort of City leaders, citizens, and employees. It has been a good year, and we are looking forward to an even better one in 1977-78.

Respectfully yours,



Sitting left to right Councilors Walter Sullivan, Sandra Graham, Mayor Alfred Vellucci, Councilors Barbara Ackermann, Thomas Danehy. Standing left to right Deputy City Clerk Joseph Connarton, Councilors Leonard Russell, Daniel Clinton, David Clem, Francis Duehay, and City Clerk Paul Healy. Photo: Ed Pacheco



The 1976-77 Cambridge School Department School Committee and Administration. Seated from left, School Committeeman James F. Fitzgerald, Esq.; Committeeman Donald A. Fantini; Mayor and School Committee Chairman Alfred E. Vellucci; Committee Member Sara Mae Berman; and Assistant Superintendent of Secondary Education Joseph G. Sateriale. Standing, left to right, Administrative Assistant to the Superintendent Rose O'Rourke, Assistant Superintendent of Business Services Oliver S. Brown, Superintendent of Schools William S. Lannon, Committeeman Glen S. Koocher, and School Committee Provisional Secretary John McCarthy. Photo: Joan Albert. (Missing Assistant Superintendent for elementary education, Richard Woodward.)

CAMBRIDGE

The Helping City...

Civic Unity

Civil Defense

Elderly Services

Fire Department

Health and Hospitals

License Commission

Manpower Affairs

Police Department

Rent Control

Weights and Measures

Veterans Services

Youth Resources



The Helping City...

CIVIC UNITY

Governor Impressed by Progress

The Director of the Civic Unity Committee continued to work with members of the Roosevelt Towers Tenants Council and the Cambridge Housing Authority on a three-phase program for making public housing a better place to live. The first phase, that of organization and management training designed to teach tenants to assume control of their own housing facility, was started four years ago and is still underway. The next two phases, to be started in fiscal 1977-78, will include physical rehabilitation of the Towers and improvements to the neighborhood.

Plans were begun in 1977 to apply for a \$2,000,000 grant from the Commonwealth for a Pilot Demonstration Program in tenant management. A visit by Governor Dukakis in June, 1977, during which he praised the progress made in the housing project, encouraged the Committee to seek funding.

An experimental feature of these plans calls for occupying one of the towers with "empty nestors," people who do not live in families, but who are in need of subsidized housing.

Director Appointed To State Council

The director of Civic Unity, Mrs. Clorae Evereteze, was honored in 1976-77 by appointment to a nine-member statewide Social-Economic Council. The Council acts as an advocate for the poor, with a mandate to review all decisions affecting the poverty-stricken with the Secretaries of the various departments. During the past year, the Council began hearings on problems facing the poor and developed a set of recommendations called the People's Platform, which was forwarded to the governor for action.

CIVIL DEFENSE

Simulated Disasters Provide Training For Real Emergency

The Civil Defense Agency participated in handling two simulated disasters, which proved helpful in the aftermath of the explosion on Rindge Avenue in December, 1976. The agency cooperated with other City departments and arranged for the use of area shelters and folding cots for those residents not able to return to their high-rise apartments.

Supplies Removed From Shelters

Under federal mandate, the agency has been removing several hundred cartons of supplies and drums of water from public shelters. In accordance with the law, these public shelters will continue to be maintained.

National Warning System

Half the funds needed to provide for the warning systems, as well as planning in case of disaster and shelter provision, are reimbursed by the federal government.

The Helping City...

Two New Programs Well Received

A new program called "Buylines," offering discounts to senior citizens at local retail outlets, was initiated by the Council on Aging in December, 1975. The program was well received, with the entire supply of "Buyline" cards distributed by June 30, 1976.

Another initiative, the "senior cab" program, started in September, 1976. It enables senior citizens to receive a 25 percent discount on taxi fares. More than 3 books per participating citizen had been sold by the end of the fiscal year.

In addition, the Council on Aging distributed approximately 3,800 monthly editions of "News-lines," a newsletter providing up-to-date information on subjects such as housing, transportation and legal aid.

Senior citizens having any questions on these or other services should contact the Council on Aging at 876-6800, Ext. 310.



Council on Aging Neighborhood Workers.
Seated: Michelle Owaroff.
Standing: Marion Parker, William Lambert, Jackie Sparks, Rose Azevedo, Sola Houtman.

ELDERLY SERVICES



Senior Services Librarian brings Christmas Greetings to residents of the City Infirmary. Photo: Ken Williams

Nutritional Benefits

In 1976-77 the City turned to the Somerville/Cambridge Home Care Corporation to carry out its elderly nutrition program started the year before. The corporation, under contract since the fall of 1976, provides lunch 5 days a week at 8 sites throughout the City.

HOT LUNCH PROGRAM 1976-77	
SITE	AVERAGE DAILY PARTICIPANTS
Burns	25
Corcoran Park	20
Huron Towers	25
Longfellow School	20
Millers River	55
Peabody School	15
Putnam Gardens	10
Senior Haven	10
	180

Approximately 60 elderly citizens also received home-delivered meals. Federal and state funds allow the Home Care Corporation to assist the elderly with homemaker services, transportation and health care.

New Leadership

In the Spring of 1977, Richard Griffin replaced Robert Wheatley as executive director. Mr. Wheatley resigned to assume the duties of executive secretary on the Unitarian-Universalist Church's Committee on Aging.

The Helping City...

FIRE DEPARTMENT

Upgrading Of Equipment Continues

Two new pieces of apparatus, a foam pumper and an articulating boom hose wagon, were added to the City's fire protection fleet during 1976-77. The foam pumper, in service only six weeks, was used to extinguish the tragic gasoline tank truck fire in Kendall Square.



Speaker of the House Thomas P. O'Neil joins Councilors and Cambridge officials at the ground breaking ceremonies for the construction of the new fire station at the corner of Second and Cambridge Streets. Photo: Ed Pacheco

Construction Begins On New Station

Ground was broken on March 11, 1977 for a new fire station at Second and Cambridge Streets. Combining two stations, Engine Three on Third Street and Ladder Two on Portland Street, the new station, first to be built in Cambridge in forty-four years, is funded entirely by federal money. Completion of the project is scheduled for April, 1978.

Moderate Decrease In Alarms

Fire alarms were down during 1976-77 for the first time in a number of years. The decrease has been attributed to the extremely cold winter.

	1975-76	1976-77	Increase/Decrease
Total Alarms	9,171	8,735	(-) 5%
False Alarms	1,758	1,476	(-) 16%



Inman Square firehouse mural by Ellary Eddy shows firemen of Engine Company No. 5 and voluntary firemen George Washington and Benjamin Franklin. Photo: Al Gowan

The Helping City...

HEALTH AND HOSPITALS

New Leadership

On November 15, 1976, the City Council adopted a revised ordinance which established a strong role for the commissioner in the formulation and implementation of a comprehensive health care system.

On July 8, 1976, Dr. Francis L. Comunale was appointed acting Commissioner of Health and Hospitals.

Hospital Services Expanded

As a means of establishing a comprehensive health care system in Cambridge, new programs were established during the past year:

- day-surgical facilities
- a walk-in diagnostic primary care clinic
- expanded emergency room coverage
- monthly health screening clinics
- family-centered maternity care
- expanded community mental health services
- new satellite health facilities at Windsor Street & Jefferson Park
- development of nuclear medicine and ultrasound radiology procedures

Plans are underway for ambulatory dental care and an alternative "at home" maternity setting. The following exhibit reveals the growth in hospital services:

	FY 76	FY 77
Inpatient Admissions	7,471	7,636
Patient Days	55,772	58,942
Average Length of Stay	7.5	7.8
Emergency Room Visits	33,470	31,554
Outpatient Clinic Visits	28,307	29,956
Adult Health Center Visits		
Pediatric Health Center Visits	29,180	30,483
Operations	3,061	3,553
Day-Surgery Cases		355
Anesthesia Units	249,935	342,065
Newborn Deliveries	736	765
Physical Therapy Treatments	2,826	2,912
Electrocardiographs	7,909	8,788
Electroencephalographs	856	845
Radiologic Films	105,486	116,028
Nuclear Medicine Procedures	863	1,245
Ultrasound Procedures	162	1,109
Laboratory Procedures	519,439	597,296

Biohazards Evaluated

A citizen's board, selected to advise the Commissioner on the hazards involved in the performance of P3 recombinant DNA research in Cambridge, recommended that the research be allowed, provided it is done in accordance with specific guidelines set forth by the board in its report. In April, 1977, the City Manager appointed a Biohazards Committee to continue the surveillance of potential health threats to the public.

Sanitary and Code Compliance

During the month of August, 150 restaurants were cited jointly by state and city sanitary inspectors and brought up for formal hearings due to sanitary code violations. As a result of these hearings involving an unusually large number of citations, the Health Department was reorganized so that a Sanitary Engineer may be appointed to supervise the entire enforcement procedures, and a Chief Code Enforcement Inspector to directly supervise the area of code enforcement.

Community Assists At Neville Manor

New programs were begun in physical and occupational therapy with the emphasis on bringing community members in to work with the residents of the Neville Manor. In January 1976, a special group of volunteers was established to aid this effort.

The Helping City...

LICENSE COMMISSION

Licenses Cost More This Year

During 1976-77, several license fees were increased. Among these were garage and gasoline registration, open-air parking, the letting of motor vehicles, antique and junk shops, i.d. cards, and liquor. This resulted in an increase in revenue over the previous years.

1975-76	1976-77
\$340,920	\$387,090

In a significant move, the License Commission staff worked closely with the City Treasury to insure that no license would be renewed unless the license holder had paid all overdue excise, personal, and real property taxes.

In November, 1976, John Sennott retired as Chairman of the License Commission after almost fourteen years of service to the City.

Public Hearings are held weekly on applications for new licenses or to consider written complaints.

MANPOWER AFFAIRS

Factory For Job Finding Skills

The Cambridge Office of Manpower Affairs (COMA) initiated a unique "job factory" during 1976-77. The job factory provided intensive training in job skills. Of the 107 people enrolled in the program, 69 found jobs.

PUBLIC SERVICE EMPLOYMENT	TOTAL	%
male	162	60
female	<u>108</u>	<u>40</u>
	270	100
minority	88	33
non-minority	<u>182</u>	<u>67</u>
	270	100

CETA Provides Employment

As of June 30, 1977, a total of 270 positions were being funded by the Federal Comprehensive Employment and Training Act (CETA), the bulk of these jobs provided by City departments. It is interesting to note that the percentage of females holding CETA positions as of June 30, 1977, is up 10 percent from January 1976. The percentage of minority jobholders is also up sharply by 50% since January of 1976. In addition, during the summer of 1976, COMA deployed federal funds to provide summer jobs for 1,154 youths.

The Helping City...

POLICE DEPARTMENT

Leadership Change

In May, 1977, Leo J. Davenport was appointed Chief of Police, replacing Nicholas J. Fratto, who had been acting Chief. On June 20, 1977, the City Council approved an ordinance establishing the position of Police Commissioner, a non-civil service position. The Commissioner will be in charge of administration of the department.

Station Renovation Starts

By the end of the fiscal year an architect was under contract to work with the department's planning director on plans to refurbish the police station. The first phase, which will be underway next year, covers rehabilitation of the heating and electrical systems.

Education Incentive

Under its educational incentive program, which offers specific salary increases dependent upon the number of college credits earned, the Commonwealth provides a 50 percent reimbursement of the initial salary increase to the City. A total of 88 officers earned educational certificates under this program, and an additional 136 officers earned work credits during 1976-77.

Degrees	Chief	Cpts.	Lts.	Sgts.	Ptlmn.	Total
Master's			1	1	1	3
Bachelor's		1	3	3	12	19
Associate's	1	5	7	17	36	66

Training For Work In Community

The department's in-service program provides Cambridge officers with a total of 9,480 hours of training in the following subjects:

- first aid and cardiopulmonary resuscitation;
- procedures for preparing affidavits in applications for search warrants;
- procedures for investigating and prosecuting homicides;
- white collar crime;
- changes in the Massachusetts General Laws;
- job stress in law enforcement; and
- hostage negotiation.

Representatives from Belmont, Watertown, M.I.T., Traffic, Youth Resources and the Hospital took part in these training programs.

In addition 27 newly appointed sergeants received training in supervision and management of personnel.

Preventing Crime

Along with the preventive protection provided by patrol officers, specific efforts are made to encourage citizens' participation in crime prevention through the forum of 10 neighborhood task forces. Efforts focusing on youth have resulted in fewer young people being brought to juvenile court, and even fewer being referred to some type of counselling or supervision.

1975-76	JUVENILE CRIME	1976-77
397	Juvenile Court Referrals	364
<u>431</u>	Counselling Referrals	<u>364</u>
828		710

Volunteers Offer Assistance

The 76 active members of the Auxiliary Police provided various services, totalling 2,100 man hours. These services included traffic control for parades, high school graduations, and multiple alarm fires as well as nightly surveillance of schools for fire and vandalism.

Performance Records

Internal Investigation. Formal citizen complaints concerning the proper and effective execution of police duties totalled 72 in 1976-77, compared to 33 in 1975-76. Evaluations of complaints are shown below in a comparison of the two-year period.

FORMAL COMPLAINTS	1975-76	1976-77
Unsustained	16	37
Reconciliation	1	1
Recommendation to Chief	5	10
Withdrawal	4	8
Unfounded	4	13
Not Valid		3
Cleared	<u>3</u>	<u>3</u>
	33	72

The Helping City...

POLICE DEPARTMENT

1975-76	SELECTED POLICE DATA	1976-77
11,663	Arrest	9,816
3,075	Protective Custody	3,370
3,524	Sick or injured persons assisted	2,859
68	Buildings found open & secured & owners notified	89
626	Service for other jurisdictions (Summonses)	736
22	Search warrants	51
299	Fire alarms	287
39	Dog bites	33
44	Bomb hoaxes	13
5	Lockouts	13
\$9,463,941	Value of property reported stolen	\$9,284,155
\$5,411,955	Value of property recovered	\$5,428,122
\$1,074,656	Value of prop. rec. for other cities and towns	\$1,233,335
14,591	Cars towed	17,375

MOTOR VEHICLE ACTIVITIES	1975-76	1976-77
Traffic Parking Violations	76,520	62,610
Citations	4,816	2,581
Motor Vehicles Towed/ Street Cleaning	5,130	5,022
Motor Vehicles Towed/ Snow Removal	n/a	836
Tow and Hold (4/1-6/30)	n/a	386
Abandoned Motor Vehicles Towed	n/a	11



Police officers receive training at Fresh Pond course.
Photo: William Durette

The Helping City...

RENT CONTROL

General Rent Increase Approved

In February, 1977, the Rent Control Board approved an upward adjustment in rents. For most people in rent-controlled apartments, this adjustment will result in a six percent increase in rental cost. For a small group of people, registered with the Board prior to March, 1974, individual adjustments were two percent of the established rent.

Review Of Regulations Continued

During 1976-77, the board reviewed numerous amendments to the Rent Control Regulations. Thirteen changes covering such procedures and definitions were approved by year's end.

Activities Summarized

The following represents a summary of activities of the Rent Control Board:

61	regular business meetings
1	public hearing
163	rent adjustment petitions
293	applications for certificates of eviction.

WEIGHTS AND MEASURES

Consumers Protected

The inspectors of weights and measures protect the consumer by continually checking the accuracy and consistency of electronic weighing and mechanical measuring devices. During 1976-77, a change in taxi rates caused more time to be spent on the re-testing and re-sealing of taxi meters which resulted in less time on other inspections, as is shown in the exhibit below:

	1975-76	1976-77
Scales sealed	910	839
Scales adjusted	169	143
Scales condemned or not sealed	30	45
Weights sealed	976	1,130
Gasoline meters sealed	439	426
Gasoline meters adjusted	45	41
Gasoline meters condemned or not sealed	44	64
Grease measures sealed	n/a	37
Vehicle tank meters sealed	38	39
Vehicle tank meters adjusted	6	8
Taxi meters sealed	217	294
Cloth measuring devices sealed	10	5
Wire, rope & cordage devices sealed	2	2
Yardsticks sealed	23	19
Clinical thermometers inspected	239	318
Retests of gas meters after sealing	134	253
Other inspections	412	524
Income	\$4,468.80	\$4,256.90
Package reweighings for correct price & weight indications	14,212	13,207

The Helping City...

Veterans Receive Services

Services and financial assistance made available to veterans or their dependents by local ordinance and state and federal laws are filtered through this office. The following is a comparison of activities over the past two fiscal years:

	1975-76 CASES	1976-77 CASES
Compensation	381	352
Pension	385	390
Bonus	216	105
Education	440	415
On-Job Training	70	60
Hospital	204	210
Outpatient Care	183	206
Certificate of Eligibility (Loans)	103	115
Change of Address	65	90
Insurance	94	70
Burials	140	165
Markers	140	165
Miscellaneous	2,004	1,982

VETERANS SERVICES

CAMBRIDGE VETERANS BENEFITS ASSISTANCE STATEMENT 1976-77 (50 PERCENT REIMBURSED BY STATE)

Ordinary Benefits	2,436	2,400
Fuel	672	650
Doctors	252	225
Medication	456	326
Hospitals	120	110
Dental	36	18
Miscellaneous	144	126

YOUTH RESOURCES

Minibike Program A Continued Success

The National Youth Program Using Minibikes (NYPUM) provides structured group activities for delinquent and delinquent prone youths using minibikes as a motivational tool. The program blends biking activities with group counseling sessions. Membership requires a contract among the youth, the parents and the NYPUM Group Leader. In this contract the member agrees to work to improve a specific aspect of, or situation in his/her life, in exchange for learning minibike riding and safety skills. The NYPUM Group Leader (a member of any youth or city agency) assists the youth in achieving the terms of his/her contract. These contracts cover a range of concerns from school attendance to criminal involvement.

A recently released report by the National NYPUM Program makes it possible to compare Cambridge to other NYPUM Programs across the country. On a national level, 3,438 offenses were committed by NYPUM members before entering the program. While in the program for a six-month period, the total membership committed 588 offenses, or a recidivism rate of 17%. In Cambridge, a total of 70 offenses were committed by members before entering the program. During the first six months of the Cambridge program, only six offenses were committed, a 9% recidivism rate.



As the culmination of six months contact with Youth Resources Bureau, a group of young people spent 2 to 4 days of the Christmas vacation week at Otis, Massachusetts.

CAMBRIDGE

The Physical City...

Building Inspection

Electrical Department

Community Development

Conservation Commission

Historical Commission

Public Works

Traffic and Parking

Water Department



The Physical City...

BUILDING INSPECTION

New Construction On The Rise

Building inspection activity for code compliance reflected the increase in new construction and old building renovation.

NUMBER OF INSPECTIONS	1975-76	1976-77
	20,885	22,591

NUMBER OF PERMITS ISSUED			1975-76	1976-77
Building			834	876
Plumbing			475	830
Gas			353	300
Electric			1,151	1,260
Elevator Permits			788	764
& tests				51

ESTIMATED COST OF CONSTRUCTION

June 30, 1977	\$11,184,201.00
June 30, 1976	\$ 8,080,222.00

ELECTRICAL DEPARTMENT

Systems Kept Operational

Over 10,000 feet of underground and overhead cable were installed by the signal maintenance crews over the past year. In addition, lights for the City's tennis, basketball, and baseball areas were installed or replaced in a regular maintenance program.

STREET LIGHTING DATA

total number of lights	5,320
number of lights per 100 people	5.17
lights per mile of street	43

COMMUNITY DEVELOPMENT

Block Grants Awarded

During 1976-77, the City was awarded \$3,746,000 in Federal "Block Grant" Funds which were administered by the Community Development Department. Major projects funded with "Block Grant" money included: Housing Rehabilitation (\$800,000); continuation of the Wellington-Harrington Neighborhood Improvement Program (\$575,000); Public Housing Improvements (\$230,000); Street and Sidewalk Improvements (\$600,000); Playground Improvement, including acquisition of a new open site in North Cambridge (\$120,000); Human and Social Service Programs (\$400,000); and the rehabilitation of several neighborhood facilities (\$180,000).

Improving Housing Stock

Approximately \$1.4 million in Community Development Block Grant Funds was assigned to Homeowner's Rehab, Inc., Just-A-Start, and the Riverside-Cambridgeport Community Corporation to finance the rehabilitation of almost 800 housing units. As shown below, these figures for 1976-77 reveal an increase in rehabilitation activity over 1975-76. Not shown is the \$4 million worth of investments by homeowners, banks, credit unions, and other private sources for housing improvements.

REHAB DATA	1975-76	1976-77
Units Rehabilitated	600	800

Home Improvement Program

The Home Improvement Program not only assisted owner-occupants of 1-4 family structures by providing 20 percent of the cost of improvements up to \$1,250, but also enabled families to purchase 37 structures rehabilitated through the Work Equity Program of Homeowner's Rehab. The RCCC initiated a "Paint Project" in Riverside-Cambridgeport that allowed the cost of painting 66 homes to be shared by homeowners and the agency. Just-A-Start employed almost 200 teenagers to work on housing rehab projects and thus learn home improvement skills. CRA processed the 312 (3%) loans for all rehab agencies.

Towards Conserving Fuel

A demonstration project on housing winterization was begun during 1976-77. Two buildings were analyzed with respect to heat loss and fuel consumption. After the analysis was completed, a winterization package including insulation and storm windows was implemented. Community Development staff will monitor fuel consumption in these two buildings with plans to implement the project on a wider scale during 1977-78.

Comprehensive Plan Completed

With staff assistance, the comprehensive planning advisory group completed work on the comprehensive plan. Work on this project was begun in 1975 and initial input came from residents from each of the City's neighborhoods. Topics covered by the report include: land use, housing, public services, transportation, the environment, the universities, the economy, and City finances.

Providing Information To The Public

The demand for information about Cambridge development problems and opportunities remained heavy during 1976-77. To help answer the many inquiries about Cambridge, the department produced a monograph series containing an analysis of the 1975 mid-decade census survey. The series included separate monographs and general population trends, income, education and housing.

Emphasis on Red Line Extension

Many meetings were held during the year to assess the impacts of new stations on the proposed "red line" extension. City staff maintained a close liaison with MBTA and citizen groups concerned about new stations at Harvard Square, Porter Square and Alewife Brook Parkway. Discussions covered station design, circulation patterns, and impact on the surrounding neighborhood. The Department participated in regional transportation meetings, reduced Cambridge's payment for MBTA services, acquired and installed bicycle racks through a private fund donation, and worked on a "special mobility" study and a bike route program. The Department also provided staff to the citizen-based Cambridge Transportation Forum which is concerned with the quality of transportation in Cambridge.

Improving The Economy

Work activities also included economic planning and analysis with respect to the economic development needs of the City. Projects included a study of the East Cambridge Industrial Area to strengthen the industrial job base and to foster reuse of underutilized land to other uses; cost revenue analysis of the Kendall Square alternatives for the Environmental Impact Statement; and an economic analysis of proposed projects for Kendall Square, Harvard Square, and other development sites.

Designs For The Future

A major urban design study of the riverfront area in East Cambridge was completed and presented to the community in 1976-77. Also, the department reviewed the Environmental Impact statement on Kendall Square and the proposed rezoning of the area, as well as initiating the Alewife urban study in conjunction with the proposed extension of the MBTA red line.

The Physical City...

CONSERVATION COMMISSION

Preventing Damage To The Environment

As the agency responsible for administering the Wetlands Protection Act of the Commonwealth, the Conservation Commission worked on the following problems during 1976-77: It reviewed the renovation of the Boston University boathouse, reviewed the MDC's distratification of the Charles River, supported the MDC's purchase of a one and one-quarter wetland parcel in the Alewife area, through which Wellington Brook, Cambridge's only stream, flows, reviewed the wetlands issues involving the "Red Line" extension into one of the few wildlife areas left in the City, and worked with the MDC in planning to realign the North Charles Relief Sewer in order to save the London Plane Trees.

The Community Gardens

The Commission served as a clearinghouse for the 11 public gardens, worked by almost 300 people. It also organized the "adopt-a-spot" program which enables citizens to plant and take care of selected traffic circles and squares, traditionally maintained by Public Works.



Wellington Brook located on the Cambridge-Belmont border is Cambridge's last stream. Photo: Nancy Bellows

Recycling Evaluated

The Conservation Commission organized a publicity campaign with the Public Works Department to introduce the waste recycling program to Cambridge citizens. The Commission worked with the City Council Committee on the Environment to evaluate expanding the collection of cans and bottles to include newspapers.

HISTORICAL COMMISSION

Preservation Continues

Under the Community Development Block Grant Program, the Historical Commission provides grants up to \$1,000 to low and moderate income property owners for the exterior restoration of their homes.

During the past year, 33 residents took advantage of the opportunity to preserve their property, while receiving technical assistance from the Commission on building restoration.

The Commission made recommendations for National Park Service Historic Preservation Grants-In-Aid, which resulted in \$40,000 going to Cambridge, this amount being the largest received by any city in Massachusetts. Projects receiving grants include Fort Washington, the First Baptist Church in Central Square, and Memorial Hall.

The Commission continues to work with the MBTA, the Commonwealth of Massachusetts, and the Massachusetts Historic Commission to protect the environmental qualities of historic areas along the proposed Red Line Extension Route.

Historic Markers

Initiated during the Bicentennial, almost 80 bright blue historic building markers had been in-

stalled throughout the City by June 30, 1977. These markers identify such sites as the Washington Street House of Lucius Paige, 19th Century historian and City Clerk; Alvan Clark's telescope factory in Cambridgeport; and the Porter House Hotel, home of the Porterhouse steak.

Architectural History Completed

The series of reports on the architectural history of Cambridge published by the MIT Press and serving as a model for similar inventories across the country, culminated in 1976 with the publication of the final volume, *Northwest Cambridge*. The book traces the development of Cambridge's urban fringe from the 17th century to the present.

Historic District Created

The City Council in January, 1977 unanimously voted to create the Old Cambridge Historic District, which includes the Old Yard of Harvard University, Cambridge Common, both sides of Mason and Brattle, and Elmwood Avenue to Fresh Pond Parkway. This decision marked the first expansion of the City's protected historic areas since 1963.

The Physical City...

Separation Of Sewers Continues

The third phase of the sewer project designed to separate combination sanitary and storm sewers was initiated in 1976-77. Originally estimated at \$15.2 million, this project is now estimated to cost \$17.7 million. The Federal Government is expected to reimburse the City for an estimated \$6.8 million of the project cost. Work on the project, which began in the Cambridgeport area and moved to North Cambridge, is currently centered in East Cambridge.



Councilors Daniel Clinton, Francis Duehay, Walter Sullivan, and Leonard Russell join Mayor Alfred Vellucci at the ground-breaking ceremonies for the third phase of the sewer rehabilitation project. Photo: Ed Pacheco

Citizens Join In Beautification

The purchase of a second "Sky Worker" truck enabled the City to expand its tree maintenance program. During 1976-77 tree crews cleared or trimmed 2,195 trees and planted 650 new ones, representing a significant increase over the previous year.

TREES	1975-76	1976-77
Planted	540	650
Trimmed or Cleared	1,800	2,195

The municipal greenhouse continued to provide approximately 38,000 plants and flowers to City buildings, recreation areas and neighborhood Conservation/Beautification programs. "Adopt a Plot," a new beautification program, was initiated during the past year. This program permits citizens or business groups interested in upgrading open-space plots to agree to maintain plantings and planters initially installed by the City.

Street Cleaning

One of the most visible and successful programs of the department, the street cleaning program, entails sweeping one hundred and fifteen miles of streets monthly, five miles of industrial streets daily, five major squares daily and ten municipal lots as needed.

PUBLIC WORKS



Foreman Al Toscano supervises a crew from Public Works as they install Michio Ihara's sculpture in Central Square. Photo: Al Gowan

Maintaining Public Facilities

The supporting service division of Public Works performed painting or refurbishing services to the following City Hall Offices during 1976-77: Treasury, City Council, Assessors, City Clerk and Building. Also refurbished were seven firehouses, the golf course clubhouse, two libraries and the Rindge Shelter. Additionally, private contractors monitored by the division performed renovations at the following sites: 105 Windsor St. Health Center, the former telephone building on Inman Street, the micro-film office in City Hall and the Columbia Street Day Care Center.

Repair Of Streets And Sidewalks

The street division, responsible for maintaining 125 miles of streets and roads as well as construction of sidewalks and driveway openings for commercial and residential properties, reported the following results during 1976-77:

34 miles of streets resurfaced
52,945 square yards of sidewalks reconstructed
36,850 linear feet of curbstones reset
2,785 square yards of playground resurfaced

Supporting Recreation Programs

Responsible for maintenance of all passive and active recreation areas in the City, except for the War Memorial and Golf Course, the recreation support unit performed the following special services during 1976-77: upgrading and redesigning of play areas at Dana Parkway, Old Morse, Fletcher, Hoyt and Corcoran Parks. Additionally, the baseball diamonds at Ahern and Gore were completely renovated.

Solid Waste Collection

Over 42,400 tons of solid waste were collected during 1976-77. Under the supervision of the rubbish division, a new recycling program provides for the separate collection of metal and paper objects on a regularly scheduled basis. Each day, 110 litter baskets and 25 dumpsters are emptied as required.

The Physical City...

TRAFFIC AND PARKING

Resident Parking Program O.K. 'd

During the Spring of 1977, the resident sticker program, which prohibits parking on certain streets in residential areas of the City to all but residents of the City and their guests, was ruled constitutional by the Massachusetts Supreme Judicial Court. Since that ruling, the department increased its workload in hopes of posting all residential areas by 1978. In the past year the following residential areas were posted for the resident sticker program: Model Cities, Agassiz School, Matignon Road-Columbus Ave., Orchard Street and Mid-Cambridge (Mass. Ave. to Kirkland). This action raises the area of the City covered by this program to two-thirds.

Cracking Down On Scofflaws

The department, with the help of other agencies, was successful in having a bill passed in May by the state legislature which allows the towing of repeatedly tagged motor vehicles carrying outstanding parking tickets. Under this program a computer generates a "tow and hold" list containing the registration numbers of vehicles with over seventy-five dollars worth of unpaid parking tickets. If these vehicles are located, and many are, they are to be towed and held until all overdue fines are paid.

Upgrading Traffic Signals

Under the Federal Systems and Topics Program, which are concerned with intersection improvements and signal controls, the City is in the process of upgrading its existing traffic control devices as well as installing new ones at various intersections. Engineering and traffic studies have been completed at eight intersections under the above programs, as well as the development of specifications for a computer to synchronize a majority of signals east of Harvard Square. The cost of these projects totals almost \$500,000, paid by the state and federal governments. Additionally, new signals were constructed at the following locations during the past year: Lambert and Cambridge Streets, Mt. Auburn Hospital, Huron Avenue and Sparks Street, and Broadway and Ellery Street.

WATER DEPARTMENT

New Leadership

William H. McGinness retired in February of 1977 after 53 years of service to the City, with 30 of those years as Superintendent. At the end of June, 1977, John Seites was nominated for appointment as Superintendent of the Water Department.

Water System Improvements

During the past year, the water department initiated a program to replace old, broken or obsolete hydrants on a continuous basis in order to improve

and maintain a fire protection system. Other improvements to the system include:

- Water Services Renewed 104
- New Water Services 19
- Leaks Repaired 41
- Hydrants Replaced 55

On June 24, 1977, the provisions of the Safe Drinking Water Act, establishing federal standards, took effect in Massachusetts.

The City Manager appointed a Fresh Pond Task Force to formulate a plan for the best uses of the Fresh Pond Reservation and for the maintenance of the high quality of the reservoir.

CAMBRIDGE

The Accountable City...

Affirmative Action

City Clerk

Election Commission

Law

Finance



The Accountable City...

AFFIRMATIVE ACTION

Monitoring Hiring Practices

The Affirmative Action Office was established in April of 1977. Since that time procedures have been developed to assist the City in implementing the federally-required Affirmative Action Plan.

Contract Compliance

In addition to monitoring internal hiring practices, the Affirmative Action Office was actively involved in contract compliance in 1976-77. A liaison committee, comprised of various social service organizations and concerned residents, worked with the Affirmative Action Office in monitoring employment practices of contractors hired for City projects. As a result, a Construction Job Pool was developed to assist residents in obtaining placement on construction sites. The Affirmative Action Office was instrumental in having the minimal minority hiring standard for contractors raised from 12% to 20%. Seven residents were placed on various construction sites in the first week of the Construction Job Pool's operation.

Council Supports Plan

On June 20th, the City Council approved the Affirmative Action Plan, which included a grievance procedure for city employees. The Council's action gives the plan visible support, plus allows implementation to proceed with an awareness of the need for affirmative action.

Affirmative Action Report

As of July 1, 1976, the City's authorized position list totaled 2,459. On that date, 2,340 of these positions were occupied by permanently appointed employees. As of June 30, 1977, the number of permanently appointed employees had declined to 2,199, a drop of 6%. 9.3% of this 1977 total were identified as members of "minority" groups.

During 1976-77, permanent and provisional appointments totaled 232. Of this group 64.4 percent were "non-minority" females, a 15.4 percent gain over the previous year. In addition, five more "minority" females were employed by the City than in the prior year.

CITY CLERK

LICENSE REVENUE	1975-76	1976-77
Sporting Licenses	\$12,799.00	\$10,192.50*
Dog Licenses	7,156.60	7,996.25*
Marriage	4,032.00	3,680.00
Sporting fees	402.75	319.45
Dog fees	827.40	911.75
Duplicate dog tags	4.30	6.30
Certified copies	23,214.35	24,599.98
Archery stamp	50.00	35.00*
Waterfowl stamp	128.00	112.00*
Sale on Zoning	408.00	418.00
Amendments to Zoning	505.00	525.00
Transfer of Dog Licenses	.25	75.00
Mortgages	5,890.00	6,017.00
Business Certificates	1.50	539.00
Business Certificate withdrawals	529.00	18.00
Physicians	12.00	6.00
Filing of Zoning Petition		200.00
DNA Transcripts		765.00
Married Women Certificates	1.50	
	\$56,120.15	\$56,341.98

* The money collected for Sporting Licenses, Arch-

ery and Water fowl stamps is paid to the State Division of Fisheries and Game. The money received for dog licenses is paid to Middlesex County which returns that money which was not spent for the county's dog program to the City's library.

Office Renovation Underway

During 1976-77, the City Council approved plans for the renovation of the Clerk's office which will include a new records management system. This system, which will consist of microfilm cassettes and cassette holders, and new files, will provide for speedy retrieval of all vital records in the City Clerk's office.

VITAL STATISTICS

Cambridge Residents — Births in Cambridge	432
Non-Residents — Births in Cambridge	886
Cambridge Residents — Births Outside Cambridge	557
Intentions of Marriage Filed	918
Marriages Recorded	1,198
Deaths Recorded	1,684
Delayed Returns of Birth Recorded	13
Affidavits of Correction of Births Recorded	193
Instruments Recorded	1,814

ELECTION COMMISSION

LAW

Elections

The four-member Election Commission supervised the 1976-77 elections, compiled and published an annual listing of all residents in the City and compiled and screened lists of prospective jurors.

During the 1976-77 fiscal year, two elections took place in Cambridge. The Primary Election on September 14, 1976 afforded the American, Democratic and Republican parties an opportunity to nominate candidates for U.S. Senator, Congressman, Governor's Councilor, State Senator, State Representative, Clerk of Courts, Register of Deeds, and two County Commissioners. A total of 17,189 went to the polls, representing 37.7% of the total number of registered voters.

The General Election at which the party nominees for the above offices as well as six sets of candidates for president and vice-president contested, took place on November 2, 1976. The voters also had an opportunity to express a choice on nine questions. A total of 43,230 people went to the polls, representing 84.4% of the eligible voters.

City Wins Major Cases

Two of the most important legal actions during 1976-77 involved the Rindge High School and the Resident Parking Sticker cases. Both were tried in various courts of the Commonwealth and resulted in decisions by the Supreme Judicial Court that were favorable to the City.

Protecting The City's Interest

Over 247 new cases entered the courts in 1976-77. In addition to the numerous deeds, contracts and agreements drawn, the City Solicitor rendered over 300 opinions to department leaders. During the past year the City Solicitor's office instituted suit against Harvard University for negligence in construction of the tunnel in Harvard Square and is engaged in litigation over the water break on Third Street last January.

FINANCE

Attacking Tax Delinquencies

The treasury launched a major drive on delinquent real estate taxes during 1976-77. The following exhibit shows a sharp increase in tax titles placed against properties (a prelude to foreclosure) where owners are seriously in arrears, and have shown no effort to satisfy their obligations.

	TAX TITLES	TAXES DUE
As of June 30, 1976	33	\$598,815
As of June 30, 1977	136	901,194

Also in contrast to previous years, the treasury stepped up its use of the foreclosure process in 1976-77, with five properties taken and sold at public auction. The results of this effort are shown in the next exhibit:

PROPERTY	AUCTION PRICE
2269-2275 Massachusetts Ave.	\$ 45,000
2277-2279 Massachusetts Ave.	34,000
106-108 Columbia Street	13,100
7 Murdock Street	1,650
15 Dover Street	12,300
	\$106,550

In general, the property tax delinquency situation improved somewhat in 1976-77. The following exhibit compares the number of delinquent accounts over a three-year period:

Real & Personal Property Taxes	1974-75	1975-76	1976-77
Total Accounts	14,881	15,165	15,234
Number of Delinquent Accounts	2,585	2,899	2,262
Percent Delinquent	17.3%	19.1%	14.8%

As noted, the 1976-77 delinquency rate of 14.8% is a three-year low.

Reorganization Continues

The number of lien certificates issued by the City Treasury rose significantly during the year, reflecting a more active real estate market in 1976-77. Deemed a high cost, inefficient operation, lien procedures were revamped in 1976-77, reducing the waiting time and the cost of issuance. Banking procedures were also revamped in 1976-77, resulting in a reduction of bank accounts, from 117 to 56, by the year's end. A further reduction in the number of accounts is planned in 1977-78. During 1976-77, physical remod-

CITY OF CAMBRIDGE, MASSACHUSETTS
COMBINED BALANCE SHEET — ALL FUNDS
June 30, 1977

	GENERAL FUND	SPECIAL REVENUE FUNDS	PUBLIC INVESTMENT FUND	WATER FUND	TRUST & AGENCY FUND
ASSETS AND OTHER DEBITS					
Cash	\$ 2,474,077	\$ 712,072	\$20,873,046	\$342,020	\$295,256
Due from Federal Government		3,154,633	8,924,846		59,847
Taxes and Assessments Receivable	6,338,573				
Other Receivables	5,133,464		64,550		
Due from other Funds			3,179,527		
To be raised in future periods	501,866	67,000	27,759,311		
TOTALS	\$14,447,980	\$3,933,705	\$60,801,280	\$342,020	\$355,103
LIABILITIES, RESERVES AND FUND BALANCE					
Due to other Funds	260,000	2,919,527			
Reserved Revenues	6,247,931		633,536		
Reserve for Encumbrances	1,353,603	1,013,619	22,008,662	119,326	
Other Reserves	381,634			3,000	
Bond Anticipation Notes Payable			20,600,000		
Appropriated Fund Balance	800,000				
Fund Balance	5,404,812	559	17,559,082	219,694	355,103
TOTALS	\$14,447,980	\$3,933,705	\$60,801,280	\$342,020	\$355,103

eling of the treasury was begun with the relocation of cashiering stations. Further remodeling work is planned in 1977-78.

	1975-76	1976-77
Lien Certificates	897	1,107

In yet another step to upgrade Treasury operations, the accounting for trust funds was consolidated. This move will not only permit better management of these trusts, but should result in significantly increased income earned on the investment of fund balances.



Treasury staff gather around new computer terminal.
Photo: Ed Pacheco

Revaluation Continues

Under orders from State Tax Commissioner's office to assess all property at full and fair market value, the Assessors have assigned a field team to visit and record information on residential property. At the end of June 1977, this team had covered close to 4,500 residences, or approximately 25 percent of the City. This field work portion of the revaluation project is expected to be completed by 1979.

Updating Purchasing Procedures

A new record storage and retrieval system, which used color coding and terminal digits to increase filing speed and accuracy, was put into operation at the beginning of the fiscal year. At the year's end, planning for the computerization of purchasing operations was underway, with implementation scheduled for 1977-78. Also during 1976-77, the purchasing division continued its effort to reduce the number of purchase orders by means of more "blanket" orders for repetitive contract items. This effort will continue in 1977-78.

PURCHASE ORDERS	1974-75	1975-76	1976-77
Purchase Orders	21,139	20,737	15,311

Less Paper—More Information

On April 19, 1977, the City produced its first "computerized" warrant. This method reduces the number of checks issued to vendors by consolidating payments. In addition, the check stubs list pertinent information, reducing inquiries from vendors. As of June 30, 1977, all school committee vendor payments were being handled by this means, (a significant proportion of total City business). In 1977-78 it is expected that this new approach will be used for all vendor payments.

Conversion To Fund Accounting

During the fiscal year, the City's accounting system was converted to a fund accounting system based on nationally accepted standards. Each "fund" is an accounting entity, complete with a self-balancing set of accounts. As a result of this change, the myriad number of accounts formerly reflected in the City's accounting system were consolidated into 13 funds. Converted on a manual basis to maintain control and continuity during 1976-77, plans call for the computerization in 1978-79 fiscal year, with design work proceeding in 1977-78.

Budget Innovations

The 1977-78 budget, adopted during the 'last quarter of the 1976-77 fiscal year, contained two innovative features, a 62-page section on revenues and a section called "cross-classifications." This revenue section presented historical experience, as well as the formulas used by the funding sources to determine the eligibility of grant funds. The "cross-classification" section presented selected budgets in different ways to highlight the type of service, population served, and the area served, including an exhibit on Neighborhood Four. The exhibit on Neighborhood Four, covering public safety, housing, employment and leisure-time services, reflected a study undertaken during the year by an interdepartmental team working under the leadership of the budget division.

Bonds Successfully Sold

Under the leadership of the budget division, an interdepartmental team prepared a "notice of sale" for \$6,200,000 in sewer/surface drainage and departmental equipment bonds. The document, which was unusual in the scope of disclosure about City programs and finances, as well as its economy, was well received by the investment community. The bonds, which were rated "AA" by Moodys Investors Service, were sold with an interest coupon of approximately 5.3%, deemed a favorable rate at the time of sale.

Personnel

During 1976-77, four new bargaining units were established by City employees, bringing the total number of units to 13, covering 2,067 employees. These new units include electrical, clerical and technical, police superior officers, and library employees. After 2½ years of negotiation, the City and police union reached an agreement covering the period January 1, 1975 to June 30, 1977.

At the beginning of the new year the personnel office moved into new quarters on the third floor of City Hall, bringing together the City's employment, payroll, employee benefits, and labor relations functions.

Encouraged by the administration to improve career-related skills, 131 employees participated in training programs during the year. The courses covered a wide range of management, technical and clerical skills, including public sector accounting, steam engineering, municipal management and crime prevention.

CAMBRIDGE

The Leisure City...

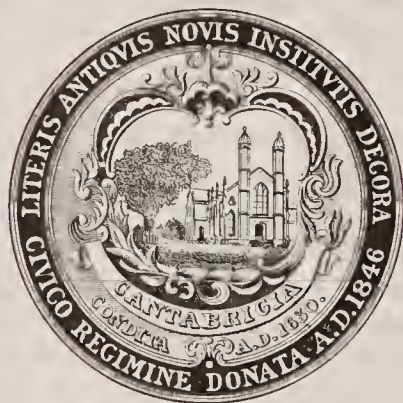
Arts Council

COLSARP

Community Schools

Library

Recreation



The Leisure City...

ARTS COUNCIL

Expanding Activities

Formed to stimulate, develop, and advocate the use of art to enhance the lives of people, the Arts Council sponsored its most ambitious project, the Cambridge River Festival during 1976-77. As part of the week-long event (May 15-21, 1977), 26 works of art were commissioned through the CETA-funded "Festival Call to Arts," 129 performances were scheduled throughout the City and 30 businesses hosted window art exhibitions. The week-long celebration ended with a giant festival, including parades, entertainment and a picnic along the parks of the Charles River.



Cantabrigians mingle at Cambridge River Festival.
Photo: Al Gowan

COLSARP



A group from Roosevelt Towers joins the Cambridge River Festival. Photo: Mark Gross

COLSARP

The Committee on Leisure Services and Recreational Planning comprised of 6 representatives from both City and private leisure service agencies published and distributed a citywide calendar of summer recreation programs in English, Spanish, and Portuguese; worked on providing a free weekend camping trip for teens; arranged for a survey of recreational services to neighborhood four; worked with the Arts Council to plan and implement the Riverfest; and played a major role in the establishment of a summer job bank program.

COMMUNITY SCHOOLS

Schools Serve Neighborhoods

Highlights of the Community Schools Program during the past year include: a concert performance by a local music school, the first annual volunteer awards ceremony honoring those who provided much of the labor needed to run so many of the Community Schools' programs, the first annual Las Vegas Night in May, and the first citywide Council Training Workshop for any Cambridge resident who wished to learn how to participate in their Neighborhood Advisory Council more effectively. In addition to newspaper ads, these and other activities sponsored by Community Schools were publicized by both T.V. and radio stations.



Francine Mills instructs dance class at the Harrington School.
Photo: Ed Pacheco

The Leisure City...

LIBRARY

Number Of Borrowers Up

The library has made an intensive effort to broaden library usage by appealing to the special interests of the community.

	1975-76	1976-77
Registered Borrowers	34,000 est.	38,179
Book Collection	349,000 est.	363,137
Circulation	485,510 est.	538,731

As shown in the above exhibit, these efforts have resulted in significant growth in registered borrowers, the book collection, and circulation.

Library Advises President

On January 26, 1977, the director of the M.I.T. Center for Space debated the issue of the "B-1 Bomber" with a former member of the President's Science Advisory Committee. Video-taped copies of this program were sent to President Carter, the Chairman of the Joint Chiefs of Staff, and the Chairman of the U.S. Senate appropriations and Armed Services Committees. Copies of the tape were also made available to area libraries, colleges, and universities.

Aids To Career Search

The library was given an opportunity not usually afforded to libraries to video-tape three career information films, aiding the unemployed and underemployed. This opportunity was made possible by a \$7,523.50 grant from the Massachusetts Bureau of Library Extension.

Additionally the library set up summer job banks in various branch libraries, which gave assistance to approximately 1,200 young people.

Research Reveals the Facts

Last year the controversy over genetic research received national attention. To help the public as well as members of the City government understand the implications of this type of research more clearly, the library prepared a Genetic Research Report, compiling articles on both sides of the issues.

Automation Underway

Conversion of library circulation functions to a computerized system was initiated during the year. Once this changeover is complete, the library will be able to save both time and money in registering borrowers, as well as locating and loaning materials. The L1B 100 computer is a preprogrammed model that has been used in other libraries for the same functions since 1974. A feature of this automated system will be that it will improve the library's ability to match up the acquisition of materials with the needs of the public.



Not the White House Rose Garden but the lawn of the Cambridge Public Library where James Roosevelt, Jr. reminisced about his famous grandmother, Eleanor Roosevelt. Photo: Ken Williams

Special Features Attract Citizens

The library schedules many special events throughout the year. In 1976-77, these events included a celebration of Black History week, performances by the Little Orchestra of Cambridge, a lecture by James Roosevelt, and a debate between Cambridge's City Manager and a Boston City Councillor on "The City Manager vs. Strong Mayor" government.

The Leisure City...

Activities All Year Round

The Recreation Department sponsors a wide range of activities throughout the year, ranging from ice skating and tobogganing in the winter to softball and tennis during the spring and summer. A summary of the activities for 1976-77 follows.

ICE SKATING — Skating areas were maintained at Glacken Field, Rindge Field, Little Fresh Pond and Black Nook, near the Golf Course. The extremely cold winter provided over 10 weeks of consistent outdoor skating. Additionally, the City had twenty-four hours of ice time per week at the M.D.C. Gore Street Rink. Five hundred youngsters took part in a hockey skating league and instruction program at the rink.

TOBOGGAN SLIDE — Here again, the heavy snows and cold temperatures of the past winter made for a very successful program. The toboggan slide, located at Fresh Pond, serviced an average of one hundred and fifty youngsters and adults daily during its ten weeks of operation.

Indoor Recreational Activities

During the winter months, the Recreation Department sponsored various indoor activities in the City's schools. Among the activities are Group games, boxing classes, women's exercise classes, gymnastics, volleyball and movies.

Organized Athletic Leagues

During 1976-77, this program included 52 winter basketball teams, 31 summer basketball teams and 104 softball teams including 12 women's teams. Over 2,500 people took part in league activities.



Participants compete in Junior Olympics last summer.
Photo: Ed Pacheco

Summer Playground Program

Thirty-seven playground areas are supervised each summer during the school vacation months. Activities offered include arts and crafts, dance, special athletic events and tennis lessons.

RECREATION

Special Needs Program

Separate pre-school and school-age programs are sponsored for those children that have special needs. Activities include bowling, swimming, horseback riding and special track and field events.



Swimmers take part in meet at Memorial Pool.
Photo: Ed Pacheco

Swimming Pools

The swimming pools, one indoor at the War Memorial open all year and two outdoor pools, the Gold Star and Harvard Street, are available to Cambridge residents. The Recreation Department sponsors swimming instructions and swim meets at these locations.

Senior Citizens

There are 30 Senior Citizen Clubs serviced by the Recreation Department. More than 4,500 Senior Citizens went on Recreation Department sponsored trips during the past year. An active group of 50 or more Senior Citizens take part in a weekly bowling program. Holiday parties and summer picnics are added features for the Senior Citizens.



Senior Citizens gather on grounds of Neville Manor.
Photo: Ed Pacheco

Teens Centers

The Recreation Department operates sixteen centers throughout the City. During 1976-77, an average of 200 teenagers visited these sites daily and engaged in the following activities: Ping pong, pool, listening to juke-boxes, watching television or just enjoying the company of their friends.

Credits

layout and mechanicals
paper
cover paper
typefaces
printing
composition

Irving Graphics of Braintree
50 lb. Offset
80 lb. Quality Cover
Century Expanded
Irving Graphics
Annual Report compiled by
budget department

Cover: The cover displays a reproduction of a 1786 Ledger of the Town of Cambridge, kept by Samuel Thatcher, Treasurer.



